



WORKBOOK AND CASE STUDIES

**VOLUME 2**

# Managing the Risks of Climate Change

A GUIDE FOR ARCTIC AND NORTHERN COMMUNITIES

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CENTRE FOR INDIGENOUS  
ENVIRONMENTAL RESOURCES

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# Introduction



# INTRODUCTION

The Centre for Indigenous Environmental Resources (CIER) convened a workshop for representatives of a number of Arctic communities and the territorial governments to consider the projected climate change impacts over the next 20 to 30 years. The objective of the workshop was to understand which impacts will create the greatest risks to the Arctic communities and what adaptation strategies should be considered to reduce the risks to acceptable levels.

The meeting participants decided to consider the impacts in three general geographic areas:

- THE EASTERN ARCTIC,
- THE WESTERN ARCTIC, AND
- THE YUKON/MACKENZIE REGION

The following examples illustrate the use of the risk management process to develop adaptation strategies in these three geographic areas.



# Case Studies: Arctic and Northern Communities







## EASTERN ARCTIC

Members of the CIER workshop breakout group for the Eastern Arctic discussed the climate projections for their region and listed the following as the ones of principal concern:

- Permafrost thaw particularly from the perspective of community planning,
- Species migration,
- Shoreline erosion,
- Food security and potable water availability,
- Food security from the perspective of access to harvesting areas,
- Longer dry seasons including dust and health issues,
- Unpredictable weather changes and seasonal changes,
- Impact on traditional knowledge being passed on, and
- Natural resources exploration

The group decided to consider permafrost thaw as a detailed example because it is one of the most important impacts facing many of their communities over the next 20 to 40 years.

## EASTERN ARCTIC *continued*

### STEP 1: GETTING STARTED

The group, in defining the risk problem considered the following management implications of permafrost thaw:

- Community planning - areas for new development,
- Erosion,
- Water flow,
- Municipal infrastructure (i.e. roads, reservoirs and sewage lagoons),
- Building instability (i.e. residential, commercial, institutional),
- Water delivery and other municipal services,
- Raising awareness of consequences,
- Developing best practices in communities (i.e. Snow removal),
- Maximizing green spaces and recreation, and
- Possible relocation of buildings and population, among other factors.

They considered that the following would be the principal stakeholders who should be involved or informed about the analysis of the problems. The ones marked with an asterisk (\*) would be on the project team:

- Territorial government,
- Elders,\*
- Hunters & Trappers Organizations (HTOs),
- Municipality (Council, SAO\*, engineering staff, Planning\*),
- Church officials,
- Permafrost scientists/research institutions,
- Canadian Standards Organization,
- Private Sector (ie: Contractors, NTI),
- Health officials,
- INAC,
- Engineering institute,
- Home owners,
- Water board.

As part of their initial considerations the group had the following thoughts about communicating with stakeholders:

- Meet with community leaders (municipal council, elders, HTOs),
- Use radio stations for announcing and consulting, - try to get leaders to participate in radio and community outreach initiatives, and
- Ensure that information is translated in appropriate languages (includes posters and communication tools).

The group decided that it had enough information to move on to the next step.

**EASTERN ARCTIC** *continued***STEP 2: PRELIMINARY ANALYSIS**

The risk scenario for permafrost thaw was developed:

**A. Land for development (shortage of land)**

- Monitoring and assessment
  - soil analysis
  - site inspection
  - identify hot spots
  - geotechnical sampling
- Full analysis too costly for many communities

**B. Infrastructure**

- Roads
- Water
- Sewage
- Airstrips
- Water reservoir
- Dump sites
- Bridges
- Culverts

**C. Cemeteries, historical/cultural sites**

- Historical structure or cultural sites
- Moving of cemetery due diligence

**D. Water**

- River patterns-ponds disappearing
- Drainage patterns

**E. Land slides (erosion)**

- Could cause moving of parts of community

**F. Building instability**

- Housing
- Buildings

**G. Mine development /tailings**

- Containment of contaminants



EASTERN ARCTIC *continued***TABLE 2:** Preliminary Hazard and Risk Scenario Assessment (Step 2)

HAZARD:				
RISK	EVENT OR RESULT	FREQUENCY	CONSEQUENCE	COMMENTS
Permafrost Thaw	Land for Development	1 2 3	1 2 3	Greater Analysis/Inspection
	Infrastructure	1 2 3	1 2 3	Same as above
	Historical and Cultural sites and cemeteries	1 2 3	1 2 3	Geotechnical/Accessibility
	Drainage Patterns	1 2 3	1 2 3	More Culverts
	River Patterns	1 2 3	1 2 3	Geotechnical
	Land Slumps	1 2 3	1 2 3	Community Planning
	Building Instability	1 2 3	1 2 3	New Practices
	Mining Development:	1 2 3	1 2 3	None
	Containment of Contaminants	1 2 3	1 2 3	

**FREQUENCY**

1. Unlikely To Occur
2. Moderately Frequent Occurrence
3. Almost Certain To Occur

**CONSEQUENCES**

1. Low
2. Moderate
3. High

After doing the preliminary analysis the team found that they needed further data for Step 3 particularly in the following areas:

- Updated information on construction techniques
- Installation of monitoring equipment to monitor temperature of the ground, conditions of permafrost
- Feasibility of creating relationships with various research institutes working on the subject.

After recording all their information in the risk library, the group decided to move to Step 3.

EASTERN ARCTIC *continued*

## STEP 3: RISK ESTIMATION

In this step the group considered both:

- Gradual thawing of the permafrost
- Episodic/extreme occurrence of a rapid permafrost thaw.

**TABLE 3-1:** Estimates of Frequency or Probability of Risks

PROBABILITY OR FREQUENCY					
Event	Very Unlikely to Happen	Occasional Occurrence	Moderately Frequent	Occurs Often	Virtually Certain to Occur
Land for Development					X
Infrastructure				X	
Historical and Cultural Sites and Cemeteries		X			
Drainage Patterns				X	
River Patterns			X		
Land Slumps			X		
Building Instability					X
Mining Development Containment of Contaminants		X			



EASTERN ARCTIC *continued*

**TABLE 3-2:** Estimates of Consequences of Risks (Permafrost thaw overview)

IMPACT	Social Factors			Economic Factors			Environmental Factors				Cultural Aspects
	Health & Safety	Displacement	Loss of Livelihood	Property Damage	Financial Impact	Impact on Community Finances	Air	Water	Land	Eco-systems	
Very Low			X				X				
Low											
Moderate		X									
Major	X					X				X	X
Very Severe				X	X			X	X		

EASTERN ARCTIC *continued***TABLE 3-3:** Suggested Display for Stakeholders and Risk Perception

Climate Factors (Hazards)	Risk Scenarios - Aspects of Hazards and Risks to Community	Stakeholders and Perception of Risk
Permafrost Thaw	Impacts on Infrastructure	Municipal Council - Very Severe Territorial Government - Very Severe Residents - Very Severe HTO - Very Low Private Sector - Very Severe +-
	Cultural and Historical Sites and Cemeteries	Municipal Council - Very Severe Territorial Government - Very Severe Residents - Very Severe HTO - Moderate Private Sector - Low NTI - Moderate
	Rivers Changing Courses	Municipal Council - Very Severe Territorial Government - Very Severe Residents - Very Severe HTO - Very Severe Private Sector - Very Severe
	Drainage Patterns	Municipal Council - Very Severe Territorial Government - Very Severe Residents - Major HTO - Major Private Sector - Moderate
	Land Slumps	Municipal Council - Very Severe Territorial Government - Very Severe Residents - Very Severe HTO - Major Private Sector - Moderate +-
	Building Instability	Municipal Council - Very Severe Territorial Government - Very Severe Residents - Very Severe HTO - Moderate Private Sector - Very Severe +-
	Containment of Contaminants	Municipal Council - Very Severe Territorial Government - Very Severe Residents - Very Severe HTO - Very Severe Private Sector - Very Severe +-

After thoroughly discussing their estimates of probability and consequences, the group agreed that there was a consensus among the members for the first round of the risk management process.

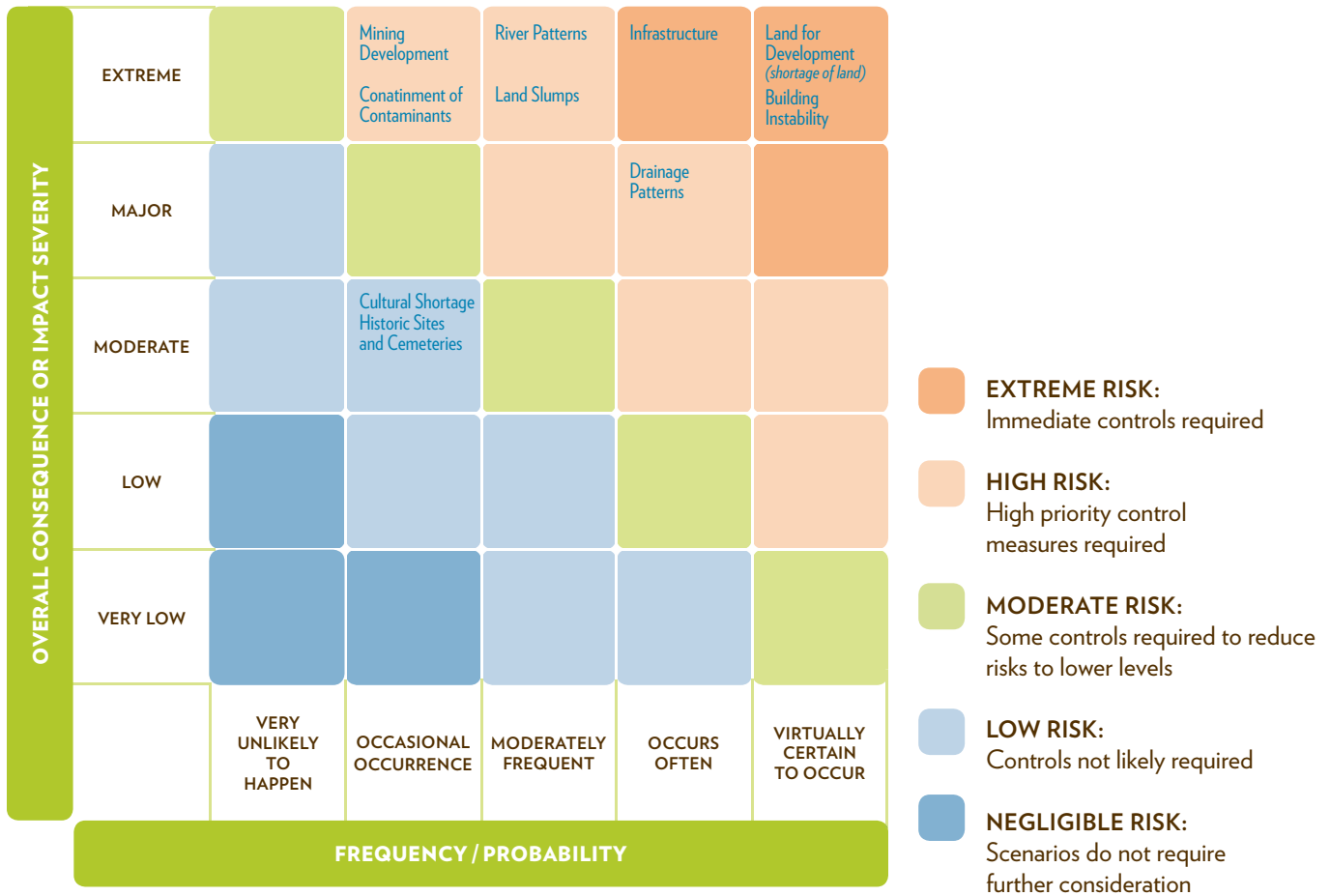


EASTERN ARCTIC *continued*

**STEP 4: RISK EVALUATION**

The group considered the overall consequences and probability of the various risks associated with permafrost thaw and produced the overview chart below:

**TABLE 4: Risk Evaluation Matrix (Step 4)**



The evaluation chart clearly indicated to the group the urgent need to consider adaptation measures or risk controls for the highest priority risks from permafrost thaw: creation of shortages of land for development, building instability, infrastructure damages, changes to river flow patterns, land slumps and changes to land drainage patterns.

The group was comfortable that a consensus existed among its members and it was decided to advance to Step 5.

Before doing so the group discussed the need for a dialogue with the key stakeholders, particularly the Council, HTOs and their prime contact in the Territorial government.

All documents used or copies of them including meeting and discussion notes were stored in the risk library.

EASTERN ARCTIC *continued***STEP 5: RISK CONTROLS AND ADAPTATION DECISIONS**

The group now considered the risk controls or adaptation measures needed to lower the higher risks due to permafrost thaw from Step 4 to acceptable or manageable levels.

After discussions with the readily available technical representatives the chart below was developed (only the two highest risks were used in this section of the example):

**TABLE 5: Risk Controls and Adaptation Measures**

Risk	Control or Adaptation Measure	Time Frame	Cost	Effectiveness	Acceptability	Comment / Evaluation
Shortage of Land for Development	Produce Geotechnical Reports	5-10 years	High	High	High	Geotechnical analysis is necessary for land use planning and it must be included in community planning and zoning by-laws
	Community Hazard Maps	5-10 years	High	High	High	
	Amend Development Plans and By-Laws	5-10 years	High	High	High	Effective but slow
	Require New Development Permits	5-10 years	High	High	High	
Building Instability	New Development Standards and Building Practices Monitoring	5-10 years	High	High	High	Examine new technologies in circumpolar regions  Effective but slow
	Retrofitting Technologies	Immediate	Med	High	High	
	Monitoring of Soil	Immediate	Med	High	High	

The group agreed that all factors considered would bring risks to manageable and acceptable levels.

There would be a requirement for considerable discussion with and provision of information to all key stakeholder groups, and particularly the territorial and federal governments recognizing that funding assistance would be needed for the technical studies and experts assistance would be required.

The group completed the storing of information in the risk library and decided to move onto Step 6.

**STEP 6: IMPLEMENTATION AND MONITORING**

For the purposes of this example, the group was tasked to prepare a report for consideration by Council. The findings of the study were documented and recommendations drafted for Council to consider including the urgent needs to begin geotechnical studies and produce hazard maps.





## WESTERN ARCTIC

Members of the CIER workshop breakout group for the Western Arctic discussed the climate projections for their region.

The group decided to consider permafrost thaw because it is one of the most serious concerns in the Western Arctic and especially in the community of Tuktoyaktuk.

## WESTERN ARCTIC *continued*

### STEP 1: GETTING STARTED

The group selected the Project team to include:

- Community Planner (Team Leader),
- Elder,
- Youth,
- Land Administration/Regional Government, and
- Readily available resource person/people.
  
- Stakeholders:
  - Hamlet Council and Senior Administrative Officer,
  - Inuvialuit Land Administration
  - Tuktoyaktuk Community Corporation,
  - Hunters and Trappers Council
    - Local businesses,
    - Homeowners,
    - Federal government - Indian and Northern Affairs Canada, Environment Canada, Natural Resources Canada, and
    - GNWT - Industry, Tourism and Investment, Municipal and Community Affairs, Dept of Transportation.

The time-frame for completing an overview study, including briefings to Council and key stakeholders was two weeks.

The group decided to keep careful records of all information they received, all documents that they created including meeting notes in a special file set up for the risk management study.

The group decided that it had enough information to move to the next step.

WESTERN ARCTIC *continued*

STEP 2: PRELIMINARY ANALYSIS

A risk scenario for permafrost thaw was developed:

**TABLE 2:** Preliminary Hazard and Risk Scenario Assessment (Step 2)

HAZARD: PERMAFROST THAW				
RISK	EVENT OR RESULT	FREQUENCY	CONSEQUENCE	COMMENTS
Slumping	Loss of cultural assets	1 (2) 3	1 (2) 3	Includes: historical items, archaeological finds, culturally significant items, etc.
	Loss of fresh water habitat	1 2 (3)	1 (2) 3	
	Foundation failure	1 2 (3)	1 2 (3)	
	Land travel	1 (2) 3	1 (2) 3	
	Loss of vegetation	1 (2) 3	1 2 (3)	
Surface Water	Change in quality	1 2 (3)	1 2 (3)	
	Change in quantity	1 2 (3)	1 2 (3)	
	Change in location	1 2 (3)	1 (2) 3	(More info is needed to determine the consequences of location changes)
Seabed and Shoreline Erosion	Loss of land	1 (2) 3	1 2 (3)	Shoreline erosion could be considered a separate hazard under the broader issue of climate change, with a distinct set of risks and vulnerabilities related to a combination of contributing factors. However, in the context of this hazard (permafrost), shoreline erosion is a distinct and potential catastrophic risk on its own.
Pingos	Deterioration	(1) 2 3	1 (2) 3	
	Cultural/economic	(1) 2 3	1 (2) 3	
Land Availability	Loss of land for future use	1 2 (3)	(1) 2 3	
Contaminants	Sumps	1 2 (3)	(1) 2 3	There are already remediation processes in place.
	Soil	1 2 (3)	(1) 2 3	

### WESTERN ARCTIC *continued*

The group narrowed the risk scenario to two risks (shown on page 17 under “Event or Result” in orange) and considered them over the next 20 years:

- Slumping and the impact on foundations, and
- Changes, especially reduction, to surface water.

The group included several images to illustrate slumps and pingos



Land slump due to unstable ground resulting from permafrost melting  
Photo: D. Downing/GNWT



Coastal Erosion in Tuktoyaktuk  
Photo: PWNHC



Collapsed pingo  
Photo: D. Downing/GNWT

The group was satisfied with their preliminary analysis, stored their data in the risk information library and decided to proceed to the next step.



WESTERN ARCTIC *continued*

## STEP 3: RISK ESTIMATION

The group made more considered estimates of the frequency and consequences of their selected risks and how stakeholders may perceive them as shown in the tables below

**TABLE 3-1:** Estimates of Frequency or Probability of Risks

PROBABILITY OR FREQUENCY					
Event	Very Unlikely to Happen	Occasional Occurrence	Moderately Frequent	Occurs Often	Virtually Certain to Occur
Slumping - foundation failure					X
Surface water change (Loss of quantity)			X		



WESTERN ARCTIC *continued*

**TABLE 3-2:** Estimates of Consequences of Risks: Surface Water Quantity Loss

IMPACT	Social Factors			Economic Factors			Environmental Factors				Cultural Aspects
	Degree	Health & Safety	Displacement	Loss of Livelihood	Property Damage	Financial Impact	Impact on Community Finances	Air	Water	Land	
Very Low	X		X	X	X	X		X			
Low		X									X
Moderate										X	X
Major							X				
Very Severe											

**TABLE 3-2:** Estimates of Consequences of Risks: Infrastructure Failure (Slumping)

IMPACT	Social Factors			Economic Factors			Environmental Factors				Cultural Aspects
	Degree	Health & Safety	Displacement	Loss of Livelihood	Property Damage	Financial Impact	Impact on Community Finances	Air	Water	Land	
Very Low	X							X	X		
Low		X	X			X					X
Moderate					X						
Major							X	X			
Very Severe											

WESTERN ARCTIC *continued*

**TABLE 3-3:** Suggested Display for Stakeholders and Risk Perception

Climate Factors (Hazards)	Risk Scenarios - Aspects of Hazards and Risks to Community	Stakeholders and Perception of Risk
Permafrost melt - slumping	Foundation failure	Gnwt - Very Serious Business Owners - Serious Public Housing Occupants - Very Serious Private Home Owners - Very Serious Hamlet - Very Serious ILA - Serious TCC - Serious Government Of Canada - Serious
Permafrost melt - surface water	Quantity change	Hamlet - Very Serious GNWT - Very Serious HTC - Serious Private Businesses - Low Government Of Canada - Moderate Community Members - Very Serious ILA - Very Serious

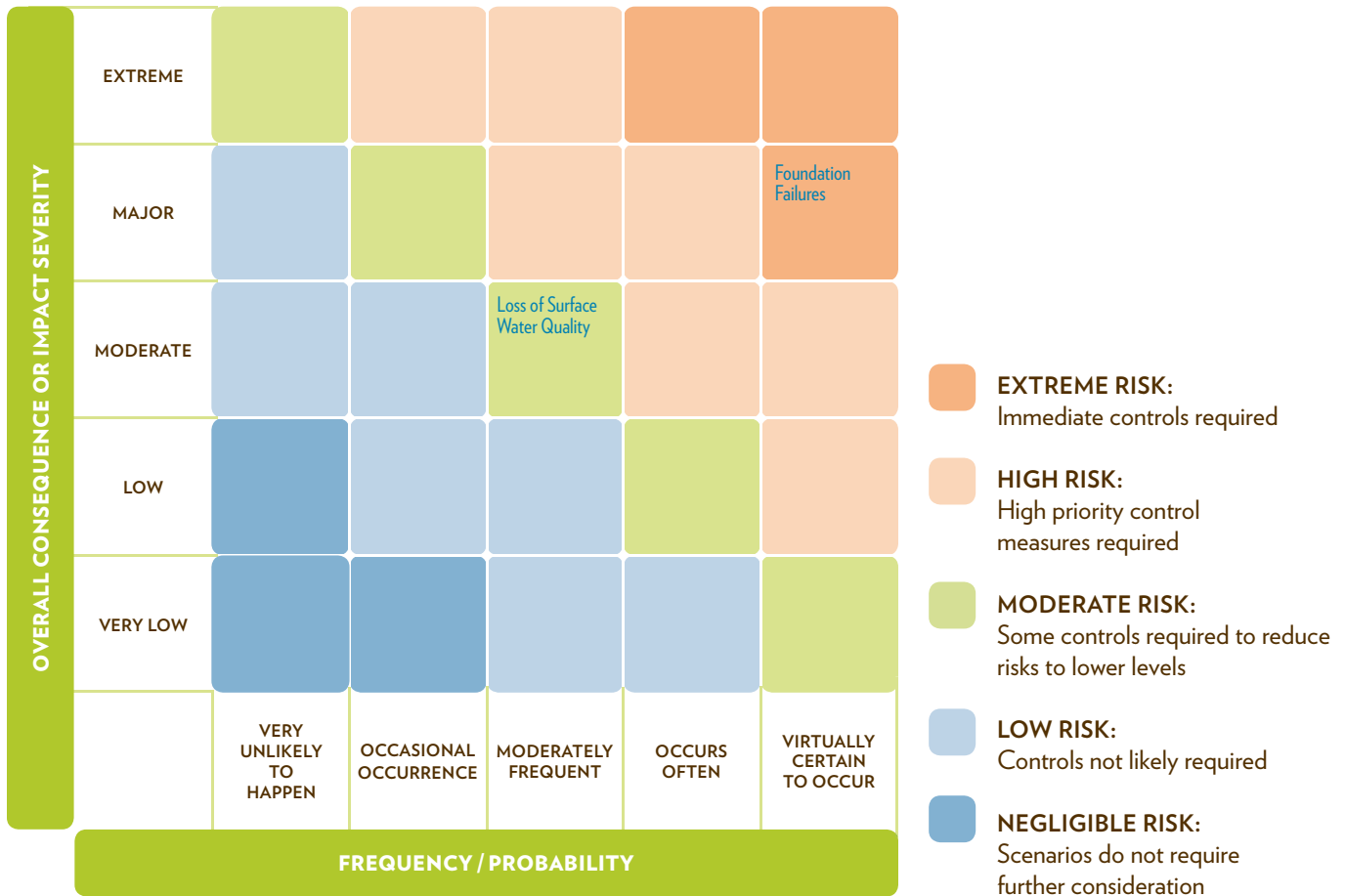
The group discussed their estimates of probability and consequences, and agreed that there was a consensus among the members for the first round of the risk management process.

WESTERN ARCTIC *continued*

**STEP 4: RISK EVALUATION**

The group considered the overall consequences and probability of the various risks associated with permafrost thaw and produced the overview chart below:

**TABLE 4: Risk Evaluation**



The evaluation chart indicated to the group the need to consider adaptation measures or risk controls for the highest priority risk from permafrost melt, foundation failures.

The group was comfortable that a consensus existed among its members and it was decided to advance to Step 5.

Before doing so the group discussed the need for a dialogue with the key stakeholders, particularly the Hamlet Council, Inuvialuit Land Administration, the Tuktoyaktuk Community Corporation and contacts in the Territorial government.

All documents used or copies of them including meeting and discussion notes were stored in the risk library.



WESTERN ARCTIC *continued*

## STEP 5: RISK CONTROLS AND ADAPTATION DECISIONS

The group now considered the risk controls or adaptation measures needed to lower the risks due to permafrost melt from Step 4 to acceptable or manageable levels.

After discussions with the readily available technical representatives the chart below was developed:

**TABLE 5:** Risk Controls and Adaptation Measures

Risk	Control or Adaptation Measure	Time Frame	Cost	Effectiveness	Acceptability	Comment / Evaluation
Foundation Failure (slumping)	Ensure infrastructure inspections occur regularly	Ongoing	Low	High	High	Check report completed by DPW
	Review and update (if necessary) building codes	Ongoing	n/a	High	High	Ensure that climate change is being considered; reaffirm needs with senior government
	Soil Classification/permafrost mapping	One-time; within two years	High	High	Moderate	Would determine where ice is located under surface
	Research and communicate information about new and adaptive infrastructure technologies and best practices	Ongoing	Low	Moderate	High	
	Create new and/or more access to gravel source	Ongoing	High	High	Variable	Remedial treatments for domestic foundations
	Increase operation, maintenance and repair of foundations	Ongoing	Moderate	High	High	Increase Operations and Maintenance funding
	Implementing appropriate new technologies and/or building codes	As possible	TBD	High	Moderate	Would depend on the technology being implemented
Loss of Quantity (surface water)	Select future water source(s) that consider climate change effects	As needed	Low	High	High	Observations from community members are to be considered
	Research possibility of retaining existing water source	Immediate	Moderate	High	High	
	Monitor effect of changing quantity on ecosystems	Ongoing	Moderate	TBD	TBD	Focus on flow and connectivity; consider local observations. Must include a presentation of scientific knowledge
	Review and rehearse existing emergency preparedness plan for water supply	Ongoing	Low	High	High	

*WESTERN ARCTIC continued***STEP 5: RISK CONTROLS AND ADAPTATION DECISIONS**

The group agreed that all factors considered could bring risks to manageable and acceptable levels.

There would be a requirement for considerable discussion with and provision of information to all key stakeholder groups, and particularly the territorial and federal governments recognizing that funding assistance would be needed for the technical studies and experts assistance would be required.

The group completed the storing of information in the risk library and decided to move onto Step 6.

**STEP 6: IMPLEMENTATION AND MONITORING**

For the purposes of this example, the group was tasked to prepare a report for consideration by the Senior Administrative Officer and Council.

- Prioritization of risk control measures would be included in the report
- Inclusion of monitoring and results reporting
- Provision for a review every 5 years

The findings of the study were documented and recommendations drafted for the Hamlet Council to consider.

Stakeholder information sessions were included in the recommendations.



## YUKON AND MACKENZIE REGION

Members of the CIER workshop breakout group for the Yukon/Mackenzie region discussed the climate projections for their region.

## YUKON AND MACKENZIE REGION *continued*

### STEP 1: GETTING STARTED

The group discussed the risks presented by climate change in their region over the next 25 to 40 years and selected increased precipitation for examination because it was one of the most serious hazards for this area of the Arctic.

The Project team included:

- Community Planner (Team Leader),
- Elder,
- Land Administration/Regional Government representative, and
- A readily available technical resource person from the community.

The group considered that the following would be the principal stakeholders who should be involved or informed about the analysis of the problems. The ones marked with an asterisk would be on the project team:

- Territorial government,
- Elders,
- Hunters & Trappers Organizations (HTOs),
- Municipal Council, SAO, engineering staff,
- Permafrost scientists/research institutions,
- Standing Offer Contractors
- Health officials,
- INAC,
- Homeowners,

As part of their initial considerations the group considered communicating with stakeholders:

- Meet with community leaders,
- Develop a community outreach plan, and
- Ensure that information is translated in appropriate languages (includes posters and communication tools).

The group decided that it had enough information to move on to the next step



YUKON AND MACKENZIE REGION *continued*

## STEP 2: PRELIMINARY ANALYSIS

The risk scenario for increased precipitation was developed:

**TABLE 2:** Preliminary Hazard and Risk Scenario Assessment

HAZARD : INCREASED PRECIPITATION				
RISK	EVENT OR RESULT	FREQUENCY	CONSEQUENCE	COMMENTS
More Snow Accumulation	<ul style="list-style-type: none"> <li>• Human Mobility</li> <li>• Animal Mobility &amp; Health</li> <li>• Building Loads</li> <li>• Cost of Snow Removal</li> </ul>	1 2 (3)	1 2 (3)	
Waterway Flooding	<ul style="list-style-type: none"> <li>• Roads Washed Out</li> <li>• Community Flooding</li> <li>• Bank Erosion</li> <li>• Degradation of Fish Habitat</li> <li>• Water Potability Reduction</li> </ul>	1 2 (3)	1 2 (3)	
Reduction of Ice Thickness	<ul style="list-style-type: none"> <li>• Reduced Human Mobility</li> <li>• Safety</li> <li>• Reliance on other Transportation Modes</li> </ul>	1 (2) 3	1 (2) 3	
Reduction in Tourism	<ul style="list-style-type: none"> <li>• Less Income</li> <li>• More reliance on traditional income sources</li> </ul>	(1) 2 3	1 (2) 3	
Increase in pests	<ul style="list-style-type: none"> <li>• Mosquitoes &amp; Black flies (West Nile, Ticks)</li> <li>• Tree pests</li> </ul>	1 2 (3)	1 (2) 3	
Increased cost for Infrastructure	<ul style="list-style-type: none"> <li>• Building Costs</li> <li>• Road Costs</li> <li>• Water treatment systems</li> </ul>	1 2 (3)	1 (2) 3	
Socio-Economic Implications	<ul style="list-style-type: none"> <li>• Change in Traditional Practices</li> <li>• Increased Health Issues</li> <li>• Availability of Traditional Foods</li> <li>• Reduction in reliability of Traditional Knowledge</li> </ul>	1 2 (3)	1 2 (3)	

Because the group did not have sufficient time in the workshop to consider all of the risks in this scenario, they decided to consider the one that they assessed as the highest risk (shown above in orange) for further study:

After recording all their information in the risk library, the group decided to move to Step 3.

YUKON AND MACKENZIE REGION *continued*

**STEP 3: RISK ESTIMATION**

In this step the group considered in more detail the likelihood and consequences of the risks they had selected from table 2.

**TABLE 3-1:** Estimates of Frequency of Risks Associated with Increased Precipitation

PROBABILITY OR FREQUENCY					
Event	Very Unlikely to Happen	Occasional Occurrence	Moderately Frequent	Occurs Often	Virtually Certain to Occur
More Snow Accumulation					X
Waterway Flooding				X	
Reduction of Ice Thickness			X		
Reduction in Tourism		X			
Increase in Pests				X	

**TABLE 3-2:** Estimates of Consequences of Risks  
Risk Scenario #1: More Snow Accumulation

IMPACT	Social Factors			Economic Factors			Environmental Factors				Cultural Aspects		
	Health & Safety	Displacement	Loss of Livelihood	Property Damage	Financial Impact	Impact on Community Finances	Air	Water	Land	Eco-systems	Traditional Foods	Traditional Medicine	Traditional Lifestyle
Very Low	X						X	X	X				
Low													
Moderate		X								X			
Major			X	X		X							
Very Severe					X						X	X	X

YUKON AND MACKENZIE REGION *continued*

**TABLE 3-2:** Estimates of Consequences of Risks  
Risk Scenario #2: Waterway Flooding

IMPACT	Social Factors			Economic Factors			Environmental Factors				Cultural Aspects		
	Health & Safety	Displacement	Loss of Livelihood	Property Damage	Financial Impact	Impact on Community Finances	Air	Water	Land	Eco-systems	Traditional Foods	Traditional Medicine	Traditional Lifestyle
Degree													
Very Low							X						
Low													
Moderate									X	X			
Major	X		X		X	X		X					
Very Severe		X		X							X	X	X

**TABLE 3-2:** Estimates of Consequences of Risks  
Risk Scenario #3: Reduction of Ice Thickness

IMPACT	Social Factors			Economic Factors			Environmental Factors				Cultural Aspects		
	Health & Safety	Displacement	Loss of Livelihood	Property Damage	Financial Impact	Impact on Community Finances	Air	Water	Land	Eco-systems	Traditional Foods	Traditional Medicine	Traditional Lifestyle
Degree													
Very Low	X						X	X	X	X			
Low				X									
Moderate	X				X								
Major		X				X							
Very Severe			X								X	X	X

YUKON AND MACKENZIE REGION *continued*

**TABLE 3-2: Estimates of Consequences of Risks - Risk Scenario #4: Reduction in Tourism**

IMPACT	Social Factors			Economic Factors			Environmental Factors				Cultural Aspects			
	Degree	Health & Safety	Displacement	Loss of Livelihood	Property Damage	Financial Impact	Impact on Community Finances	Air	Water	Land	Eco-systems	Traditional Foods	Traditional Medicine	Traditional Lifestyle
Very Low		X	X		X			X	X	X	X			
Low							X					X	X	X
Moderate				X										
Major						X								
Very Severe														

**TABLE 3-2: Estimates of Consequences of Risks - Risk Scenario #5: Increase in Pests\***

IMPACT	Social Factors			Economic Factors			Environmental Factors				Cultural Aspects			
	Degree	Health & Safety	Displacement	Loss of Livelihood	Property Damage	Financial Impact	Impact on Community Finances	Air	Water	Land	Eco-systems	Traditional Foods	Traditional Medicine	Traditional Lifestyle
Very Low														
Low		X							X	X				
Moderate			X		X	X		X						
Major				X			X				X	X	X	X
Very Severe				X										

\*The impact of pests on forests and consequent implications for increased forest fires were considered by the group.

The group discussed their estimates of probability and consequences, and agreed that there was a consensus among the members for the first round of the risk management process.

They did not have time to consider the stakeholders’ perception of the risks and decided to do that at the end of the next step.

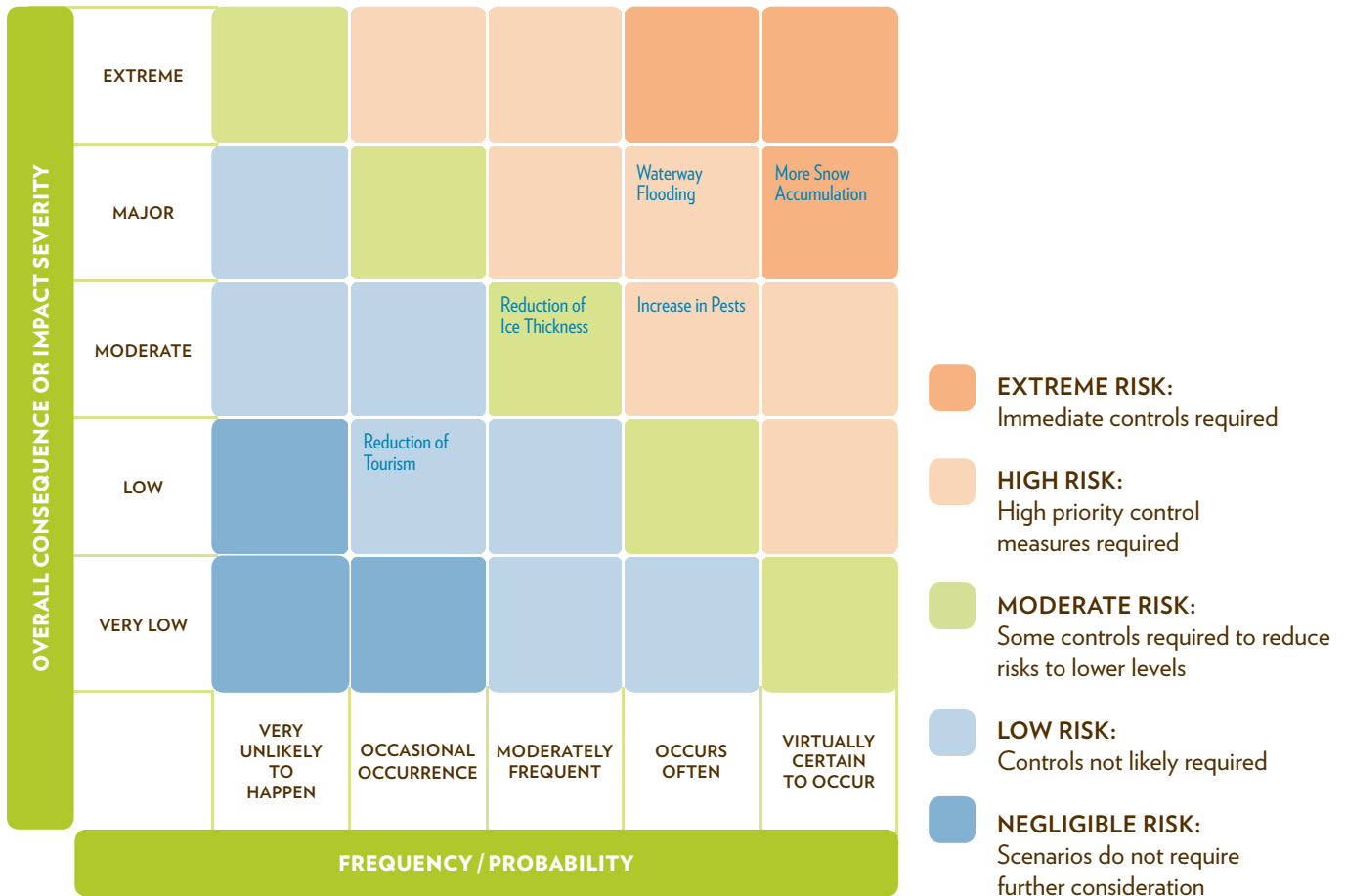
The group ensured that the documents, notes and other records were saved in the risk library.

YUKON AND MACKENZIE REGION *continued*

**STEP 4: RISK EVALUATION**

The group considered the overall consequences and probability of the various risks associated with increased precipitation and produced the overview chart below:

**TABLE 4: Risk Evaluation Matrix (Step 4)**



The evaluation chart indicated to the group the need to consider adaptation measures or risk controls for the highest priority risks from increased precipitation: snow accumulation.

The group was comfortable that a consensus existed among its members and it was decided to advance to Step 5.

Before doing so the group discussed the need for a dialogue with the key stakeholders, particularly the Council, and contacts in the Territorial government.

All documents used or copies of them including meeting and discussion notes were stored in the risk library.



YUKON AND MACKENZIE REGION *continued*

## STEP 5: RISK CONTROLS AND ADAPTATION DECISIONS

The group now considered the risk controls or adaptation measures needed to lower the risks due to high snow accumulation to acceptable or manageable levels (note: time shortages precluded them from considering adaptation measures or risk controls for other risks from Step 4).

**TABLE 5:** Risk Controls and Adaptation Measures for More Snow Accumulation

Risk	Control or Adaptation Measure	Time Frame	Cost	Effectiveness	Acceptability	Comment / Evaluation
More Snow Accumulation	Enhanced Snow Removable Capability	Long	High	High	Marginal	
	Prioritize Roads to be Cleared	Short	Low	High	Good/Better	
	Review Building Codes	Short	Low	High	Very Good	
	Prioritize Buildings for Upgrading	Med	Med	High	Good	
	Structural Upgrading	Long	High	High	Marginal	
	Clearing Important Wildlife Routes	Short	Med	High	High	
	Monitoring Wildlife Health & Harvest Control	Short	High	Medium	Medium	<ul style="list-style-type: none"> <li>• Higher acceptability if joint process</li> <li>• Politically sensitive</li> </ul>
	Food Drops to Wildlife	Short	High	Medium	Medium	
	Resource Sharing	Short	Low	High	High	

The group agreed that all factors considered could bring this particular risk to a manageable and acceptable level.

There would be a requirement for considerable discussion with and provision of information to all key stakeholder groups, and particularly the territorial and federal governments recognizing that funding assistance would be needed for the technical studies and experts assistance would be required.

The group completed the storing of information in the risk library and decided to move onto Step 6.

## YUKON AND MACKENZIE REGION *continued*

### STEP 6: IMPLEMENTATION AND MONITORING

For the purposes of this example, the group was tasked to prepare a report for consideration by the Council.

- Prioritization of risk control measures would be included in the report
- Inclusion of monitoring and results reporting
- Provision for a review every 5 years

The findings of the study were documented and recommendations drafted for the Hamlet Council to consider.

Stakeholder information sessions were included in the recommendations.

## 3

# Workbook

This Annex contains the templates suggested in Chapter 4 of Volume 1:

- The Risk Scenarios (*Step 2*)
- Estimates of Frequency or Probability of risks (*Step 3*)
- Estimates of Consequence of risks (*Step 3*)
- Stakeholder Risk Perceptions (*Step 3*)
- Evaluation of Risks (*Step 4*)
- Adaptation Measures and Risk Controls (*Step 5*)

The templates can be photocopied for use by risk project teams. The headings of these templates are suggestions only. The project team can change them to suit their needs.

**TABLE 2:** Preliminary Hazard and Risk Scenario Assessment (Step 2)

HAZARD : INCREASED PRECIPITATION								
RISK	EVENT OR RESULT	FREQUENCY			CONSEQUENCE			COMMENTS
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	
		1	2	3	1	2	3	

Notes: Make rough estimates of  
(these will be expanded in Step 3)

- FREQUENCY**
1. Unlikely To Occur
  2. Moderately Frequent Occurrence
  3. Almost Certain To Occur

- CONSEQUENCES**
1. Low
  2. Moderate
  3. High









**TABLE 4:** Risk Evaluation Matrix (Step 4)

<b>OVERALL CONSEQUENCE OR IMPACT SEVERITY</b>	<b>EXTREME</b>					
	<b>MAJOR</b>					
	<b>MODERATE</b>					
	<b>LOW</b>					
	<b>VERY LOW</b>					
		<b>VERY UNLIKELY TO HAPPEN</b>	<b>OCCASIONAL OCCURRENCE</b>	<b>MODERATELY FREQUENT</b>	<b>OCCURS OFTEN</b>	<b>VIRTUALLY CERTAIN TO OCCUR</b>
<b>FREQUENCY / PROBABILITY</b>						

- EXTREME RISK:** Immediate controls required
- HIGH RISK:** High priority control measures required
- MODERATE RISK:** Some controls required to reduce risks to lower levels
- LOW RISK:** Controls not likely required
- NEGLECTIBLE RISK:** Scenarios do not require further consideration

